



This is the 2009-19 Ten Year Plan¹ incorporating the 2009/10 Annual Plan for Hawke's Bay Regional Council under the Local Government Act 2002.

If you are familiar with Council's planning processes, you will be aware that this is Council's major planning document, occurring every 3 years but with a 10 year scope.

In this plan, Council identifies the work we will do to help achieve the Community Outcomes that are relevant to our role. The Community Outcomes, developed by the community and Councils in 2004, include the priorities that Hawke's Bay people see as being essential to the quality of life in our region.

Details are provided for Council's seven groups of activities – environmental management; land drainage and river control; biosecurity; hazard management; transport; strategic direction and social and cultural wellbeing.

New this year is The Right Debate section, in which significant issues are summarised. We received submissions on many of these and other issues during the consultation period.

The layout of this Ten Year Plan document is as follows:

- Part 1** contains a useful commentary from the Chairman and Chief Executive on Council's Strategic Direction. It also contains information on the Community Outcomes and identifies the work we do to help achieve those outcomes.
- Part 2** The Right Debate section, a term coined by local government practitioners, contains the key issues being addressed in this plan and the implications of Council's proposals.
- Part 3** contains information about the service we will provide in relation to 'Council Activities' and Performance Targets. It also contains the main assumptions, the rationale for Council delivering the service and the links to Community Outcomes.
- Part 4** contains the Financial Information. You will find a summary 'Ten Years in Ten Minutes' at the front of this section.

¹ Formally referred to as the Long Term Council Community Plan or LTCCP

Part 5 contains a number of Council Policies relating to rates, financial management and other matters making it a major reference document for future Annual Reports.

Part 6 contains 'Other Information' including a regional profile and legislation that drives our activities. For easy reference there is information and contact details for your Regional Councillors. You can contact your local representative to discuss matters in this plan in more depth.

Submissions to the Ten Year Plan closed on 11 May 2009. Council received 94 written submissions; 50 of those chose to present their submissions verbally to Council over four hearing days held on 9, 10, 11 and 15 June.

Our Vision

A region with a vibrant community, a prosperous economy, a clean and healthy environment, now and for future generations

Our Values

- **Excellence**
We aim high and take pride in providing an exceptional service
- **Forward thinking**
We anticipate and prepare for the future
- **Innovation**
We are open to change and seek new ways of doing things
- **Integrity**
We demonstrate openness, honesty and respect in our relationships
- **Partnerships**
We build strong partnerships to achieve common goals



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