

Hawke's Bay Regional Investment Company Ltd

2015-16 Annual Report



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Chairman's Report

The Hawke's Bay Regional Investment Company Ltd (HBRIC Ltd) currently has two main investments: the 100% ownership of the Port of Napier Ltd (Napier Port) and an investment in the Ruataniwha Water Storage Scheme (RWSS), which is nearing commencement of its construction phase.

Napier Port

Napier Port generates a material contribution to the region, supporting essential trade flows, employment and related industries. It continues to perform strongly and has also maintained its very good Health & Safety record.

The port operates in a dynamic market, offering opportunities for ongoing growth. It also faces strategic challenges to balance its operating performance and exposure to risk. These include:

- An expanding capital requirement
- Increasing exposure to key customers
- Increasing competitive pressures and risks from other ports around the country
- Volatility and exposure of the export sector to the NZ dollar cross rate.

A valuation review of HBRIC Ltd's shares in Napier Port was undertaken as at 30 June 2016 to determine whether the investment is appropriately valued at fair value. The HBRIC Ltd Board of Directors resolved that no revaluation of the investment in Napier Port was required as the current carrying value of \$238.4m sits within the updated valuation range as developed by Deloitte.

HBRIC Ltd is pleased with the strategic and operating performance of Napier Port, its board and management.

Ruataniwha Water Storage Scheme

The Ruataniwha Scheme presents a once in a generation opportunity to make a material positive contribution to the region. Its development offers wide reaching and significant economic, social and environmental benefits.

Having been initiated as a multi-purpose project to support the TukiTuki Plan Change, the project has now developed into a commercially-viable proposition with interested investors and customers prepared to fund the delivery of the infrastructure, which upon completion, will exceed the flow-restoration requirements of the TukiTuki plan change and support local industry through the supply of irrigation services.

The estimated annual impact on the local economy is circa 3,500 jobs, \$188 million per year in household income and \$380 million per year of value-added GDP.

Four work streams have continued to progress:

- Resource consents for the RWSS through the Environmental Protection Authority's Board of Inquiry (BoI) process were finally completed clear of litigation on 16 July 2015.
- Refining the design and construction offer from OHL/Hawkins, focused on optimising the distribution network design to reflect confirmed uptake and minimising costs to service future uptake, and negotiating land acquisitions to accommodate the infrastructure.
- Confirming sufficient water uptake by the farming community for the scheme to proceed. This milestone was reached in late April 2016.
- Engaging with institutional investors and Crown Irrigation Investments Ltd (CIIL). A preferred investor was selected in February 2016.

Shortly after the end of the 2015/16 financial year, on 8 July 2016, Council resolved that all four Conditions Precedent set in its 2014 decision to invest in the RWSS had been met, subject only to final confirmation from investors immediately prior to Financial Close that sufficient funding had been raised, and approved that HBRIC Ltd could proceed to Financial Close subject to that final confirmation regarding funding being received and approved by Council.

On 19 February 2016, in a Judicial Review sought by Forest & Bird, the High Court upheld the decision of the Director General of DoC to allow the exchange of 22 ha of DoC land on the margin of Ruahine Forest Park for 170 ha of higher-value conservation land to be provided by HBRIC Ltd. On 17 March 2016, Forest & Bird appealed the High Court's Decision to the Court of Appeal, and that appeal was heard on 27 May 2016.

On 31 August 2016, the Court of Appeal, in a split decision, granted the appeal by Forest and Bird regarding the revocation step of the land exchange decision by the Director General of the Department of Conservation (DoC). On 28 September 2016, DoC applied to the Supreme Court for leave to appeal this judgement to the Supreme Court. HBRIC Ltd also applied, on that date, for leave to appeal and sought urgency.

The current carrying value of the RWSS assets created by HBRIC Ltd's development expenditure may be affected by the Court of Appeal and Supreme Court decisions. The development expenditure incurred by HBRIC Ltd for the RWSS will, however, be capitalised at full value in the Ruataniwha Water Limited Patnership when the project proceeds.

Extended disclosure on this matter is made in Note 13.

HBRIC Ltd is committed to establishing legitimate means of gaining access to the required land. Investing and financing counterparties and the intended construction JV have each confirmed their commitment to the project subject to resolving access to the required land.

Acknowledgements

David Faulkner ceased to be a director of the company on 30 June, 2016, but remains co-opted to the RWSS Committee of the board. We thank David for his contributions to the company and particularly to the RWSS project during his time as director.

Andrew Newman's secondment from Council to HBRIC Ltd as CEO ceased on 22 September, 2016 in order for Andrew to return to a full-time role as Chief Executive for the incoming Council to be elected on 8 October, 2016. The Board is deeply grateful to Andrew for his leadership over the period from 2013, and congratulates him warmly on his achievements with the RWSS Project and on his re-appointment as Chief Executive for the Hawke's Bay Regional Council.

From 23 September 2016, Blair O'Keeffe is Acting CEO of HBRIC Ltd while the board completes a recruitment process for an ongoing CEO.

ANDREW PEARCE
CHAIRMAN
HBRIC LTD

Directors' Report

The Directors take pleasure in presenting their report and Financial Statements of the Hawke's Bay Regional Investment Company Limited for the year ended 30 June 2016.

Reporting entity

The Hawke's Bay Regional Investment Company Ltd ('HBRIC Ltd') was incorporated in New Zealand on 21 February 2012 and is 100% owned by Hawke's Bay Regional Council ('Council'). The company is domiciled in New Zealand.

The Group financial statements comprise the financial statements of HBRIC Ltd and its subsidiary, the Port of Napier Limited ('Napier Port').

Registered office

159 Dalton Street
Napier South
Napier 4110
New Zealand

Basis of consolidation

The consolidated financial statements comprise the financial statements of HBRIC Ltd and its subsidiaries as at and for the year ended 30 June 2016.

Principal activities

Parent company

The company's principal activity during the year was to operate as an investment company of Hawke's Bay Regional Council. The major project of the company is the sponsorship of the Ruataniwha Water Storage Scheme.

Subsidiary company

Port of Napier Limited's principal activities are the commercial operation of Napier Port.

Remuneration of Directors

Remuneration paid to Directors during the year was as follows:

Parent company

A Pearce (Chairman)	\$ 54,000
J Scotland	\$ 30,000
S Robinson	\$ 30,000
D Dinsdale	\$ 30,000
D Faulkner	\$ 30,000

On 30 March 2016 Council resolved to re-appoint Mr Sam Robinson and Mr Jim Scotland as Directors of HBRIC Ltd until 30 June 2018. Council also resolved on this day to reappoint Ms Danelle Dinsdale as a Director of HBRIC Ltd, and Dr Andy Pearce as Chairman of HBRIC Ltd, until 30 June 2019. David Faulkner retired as a Director of HBRIC Ltd on 30 June 2016.

Subsidiary company - Port of Napier Limited

A MacLeod (Chairman)	\$ 82,000
J Nichols (Chair Audit & Risk Committee)	\$ 47,000
W Harvey (Chair Health & Safety Committee)	\$ 47,000
J Loughlin	\$ 44,000
S Bradford	\$ 44,000
J Shaskey	\$ 18,333
C Abeywickrama	\$ 11,000

Mr J Shaskey retired in August 2015 and Mr C Abeywickrama took up his Directorship from December 2015.

Remuneration of Chief Executive

From 1 July 2013 Mr A Newman has been seconded full time to HBRIC Ltd as Chief Executive and is no longer undertaking his duties as Chief Executive of Hawke's Bay Regional Council. This arrangement was reviewed by Council on 25 June 2014 and it was agreed that the secondment would be extended until financial close of the Ruataniwha Water Storage Scheme.

Mr Newman's salary is paid by Council with reimbursement of this salary cost met by HBRIC Ltd through an hourly charge from Council. Mr Newman is also paid a higher duties allowance as part of his full time secondment which is funded by HBRIC Ltd. The full remuneration details are set out in Council's Annual Report for the year ended 30 June 2016.

Board committees

As at 30 June 2016 the Board of the Parent Company had established the following committees:

Audit and Risk Management Committee
Governance, Appointments & Remuneration Committee
Ruataniwha Water Storage Board Committee, including Professor Roger Maaka

Directors' interests

The company maintains an interests register in which particulars of certain transactions and matters involving the Directors are recorded. These are requirements under the Companies Act 1993. The following notices have been received from Directors disclosing their interests in other companies.

Director	Interests declared (as at 30 June 2016)
A Pearce (Chairman)	Chairman - Focus Genetics Limited Partnership Chairman - Environment Canterbury Regional Water Management Committee Director - Bank of New Zealand Director - Christchurch City Holdings Ltd Director - FAUNA Ltd (Australia) Director and Shareholder - Seon Pearce & Associates Ltd Shareholder - Migco Pharmaceuticals Ltd Trustee - Seon Pearce Family Trust Trustee - Weber Pearce Family Trust
J Scotland	Director - 3R Group Ltd Director - Hawke's Bay Airport Ltd Director - Longburn Intermodal Freight Hub Ltd Director and Shareholder - Scotland Services Ltd Director and Shareholder - Landmac Holdings Ltd Director and Shareholder - Ahuriri Properties Ltd Trustee - J A Scotland Trust
S Robinson	Chairman - AgResearch Ltd Chairman Trustee - Food and Agribusiness Market Experience (FAME) Director - The Co-operative Bank Ltd Director - Brownrigg Agriculture Group Ltd Director and Shareholder - Tourere Water Supply Ltd Director and Shareholder - Tourere Asset Management Ltd Director and Shareholder - Opihi Ltd Shareholder - Silver Fern Farms Ltd Shareholder - Ravensdown Trustee - Kereru Station
D Dinsdale	Director - Medical Assurance Society NZ Ltd Director - Medical Insurance Society Ltd Director - Medical Life Assurance Society Ltd Director - Crown Fibre Holdings Ltd Director - Ultrafast Fibre Ltd Trustee - Cranford Hospice Foundation Trust
D Faulkner (retired as a Director on 30 June 2016)	Chairman - Port Otago Ltd Director - Gough Group Holdings Ltd Director - Cold Storage Nelson Ltd Shareholder - Fulton Hogan Ltd

Directors' insurance

The Company has arranged policies of Directors' Liability Insurance, which together with a Deed of Indemnity ensures that as far as possible, Directors will not personally incur any monetary loss as a result of actions undertaken by them as Directors. The insurance does not cover liabilities arising from criminal actions.

Remuneration of employees

The number of employees for the Group and Parent, whose total annual remuneration was in the specified bands, is as follows:

Remuneration bands	Group	Parent
\$100,000 - 109,999	22	-
\$110,000 - 119,999	16	-
\$120,000 - 129,999	14	-
\$130,000 - 139,999	4	-
\$140,000 - 149,999	3	-
\$150,000 - 159,999	1	-
\$190,000 - 199,999	2	-
\$200,000 - 209,999	2	-
\$210,000 - 219,999	4	-
\$220,000 - 229,999	2	-
\$230,000 - 239,999	1	-
\$240,000 - 249,999	1	-
\$270,000 - 279,999	1	-
\$600,000 - 609,999	1	-

The annual remuneration specified in the above bands includes payments made to staff under both short term and long term staff incentive schemes and redundancy benefits.

Use of company information

During the year the Board received no notices from Directors of the Company requesting to use Company information received in their capacity as Directors, which would not otherwise have been available to them.

Board operation

Operation of the Board is governed by the Constitution of the Company, and the rules, procedures and guidelines adopted by the Board.

Auditors

The Office of the Auditor-General is appointed as auditor under Section 15 of the Public Audit Act 2001 and Section 70 of the Local Government Act 2002. Audit New Zealand has been appointed to provide these services.

Donations

The parent company and subsidiary made no donations during the year (2015: nil).

Dividends

During the year the parent company paid fully-imputed ordinary dividends of \$7,502,534 (2015: \$7,099,584).

Directors' responsibility statement

The Directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of the Company and the Group as at 30 June 2016 and their financial performance and cash flows for the year ended on that date.

The Directors consider that the financial statements of the Company and the Group have been prepared using appropriate accounting policies consistently applied and supported by reasonable judgements and estimates and that all relevant financial reporting and accounting standards have been followed.



Andrew Pearce (Chairman)

3 October 2016



Jim Scotland (Director)

3 October 2016

Income Statement

For the year ended 30 June 2016

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Income					
Income from Port operations		71,400	0	67,378	0
Other income		8	0	23	0
Dividend income		0	7,876	0	7,397
Operating income	3	71,408	7,876	67,401	7,397
Expenditure					
Employee benefit expenses		21,946	0	19,378	0
Maintenance expenses		6,942	0	8,588	0
Depreciation & amortisation expense		8,493	0	7,137	0
Other operating expenses	4	12,679	503	13,278	467
Operating expenditure		50,060	503	48,381	467
Operating profit before net financing costs		21,348	7,373	19,020	6,930
Finance income	5	(18)	(5)	(18)	(13)
Finance expenses	5	4,282	0	3,787	0
Net finance costs		4,264	(5)	3,769	(13)
Share of gain/(loss) from equity accounted investees		(39)	0	0	0
Profit before taxation		17,045	7,378	15,251	6,943
Income tax expense	6	4,799	(139)	4,139	(127)
Total tax expense		4,799	(139)	4,139	(127)
Profit for the period attributable to the Shareholder of the Company		12,246	7,517	11,112	7,070

The accompanying notes form part of these financial statements.

Statement of Comprehensive Income

For the year ended 30 June 2016

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Profit after tax attributable to the Shareholder of the Company		12,246	7,517	11,112	7,070
Other Comprehensive Income					
Asset revaluation	9	0	0	0	61,000
Net effective portion of changes in fair value of cashflow hedges	9	(1,416)	0	(2,645)	0
Effect on consolidation	22	277	0	133	0
Total Comprehensive Income		11,107	7,517	8,600	68,070

The accompanying notes form part of these financial statements.

Statement of Changes in Equity

For the year ended 30 June 2016

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Equity as at beginning of year		183,757	238,525	182,257	177,555
Profit after tax attributable to the Shareholder of the Company		12,246	7,517	11,112	7,070
Other comprehensive income		(1,139)	0	(2,512)	61,000
Dividends	8	(7,503)	(7,503)	(7,100)	(7,100)
Equity as at end of year		187,361	238,539	183,757	238,525

The accompanying notes form part of these financial statements.

Statement of Financial Position

As at 30 June 2016

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
EQUITY					
Share capital	9	177,500	177,500	177,500	177,500
Reserves	9	59,554	61,000	60,970	61,000
Retained earnings		(49,693)	39	(54,713)	25
Total Equity		187,361	238,539	183,757	238,525
LIABILITIES					
Non-Current Liabilities					
Derivative financial instruments	21	4,905	0	3,023	0
Borrowings	21	87,100	0	60,000	0
Deferred tax liabilities	6	17,976	0	17,030	0
Provisions for Employee Entitlements	12	381	0	332	0
Total Non-Current Liabilities		110,362	0	80,385	0
Current Liabilities					
Cash and cash equivalents	18,21	124	0	2,889	0
Derivative financial instruments	21	1,308	0	1,243	0
Borrowings	21	1,502	1,502	18,300	0
Advances from shareholder	19	13,956	13,956	11,986	11,986
Trade & other payables	11	7,277	998	7,518	437
Total Current Liabilities		24,167	16,456	41,936	12,423
TOTAL LIABILITIES		134,529	16,456	122,321	12,423
TOTAL EQUITY & LIABILITIES		321,890	254,995	306,077	250,947
ASSETS					
Non-Current Assets					
Property, plant & equipment	14	290,052	400	278,422	400
Investment property	16	2,850	0	2,840	0
Investment in joint venture	17	675	0	554	0
Intangible assets	13	17,155	15,526	12,440	11,568
Financial assets	15	0	238,400	0	238,400
Derivative financial instruments	21	0	0	27	0
Total Non-Current Assets		310,732	254,326	294,283	250,368
Current Assets					
Inventories		0	0	84	0
Trade & other receivables	10	10,553	216	11,196	224
Cash and cash equivalents	18,21	313	312	225	224
Current tax asset	6	286	141	289	131
Derivative financial instruments	21	6	0	0	0
Total Current Assets		11,158	669	11,794	579
TOTAL ASSETS		321,890	254,995	306,077	250,947

The accompanying notes form part of these financial statements.

Statement of Cash Flows
For the year ended 30 June 2016

	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
CASH FLOW FROM OPERATING ACTIVITIES				
<i>Cash was provided from:</i>				
Receipts from customers	73,824	0	70,823	0
Dividends received	277	7,876	133	7,397
GST received (net)	321	49	0	0
Taxes received	4	4	8	8
Subvention received	0	127	0	149
Interest received	5	5	13	13
	<u>74,431</u>	<u>8,061</u>	<u>70,977</u>	<u>7,567</u>
<i>Cash was applied to:</i>				
Payments to suppliers & employees	(41,375)	(508)	(42,561)	(595)
Interest paid	(4,311)	0	(3,710)	0
GST paid (net)	0	0	(128)	(46)
Taxes paid	(3,852)	0	(6,043)	0
	<u>(49,538)</u>	<u>(508)</u>	<u>(52,442)</u>	<u>(641)</u>
Net Cash Flows from Operating Activities	18 <u>24,893</u>	<u>7,553</u>	<u>18,535</u>	<u>6,926</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
<i>Cash was provided from:</i>				
Sale of assets	249	0	84	0
Third party contributions for purchase of intangibles	511	511	1,044	1,044
	<u>760</u>	<u>511</u>	<u>1,128</u>	<u>1,044</u>
<i>Cash was applied to:</i>				
Purchase of assets	(22,110)	0	(27,115)	0
Purchase of intangibles	(3,888)	(2,832)	(1,368)	(1,200)
Purchase of intangibles on behalf of third parties	(511)	(511)	(1,044)	(1,044)
Capitalised interest	(337)	0	(364)	0
Investment in associate	(121)	0	(554)	0
	<u>(26,967)</u>	<u>(3,343)</u>	<u>(30,445)</u>	<u>(2,244)</u>
Net Cash Flows from Investing Activities	<u>(26,207)</u>	<u>(2,832)</u>	<u>(29,317)</u>	<u>(1,200)</u>
CASH FLOWS FROM FINANCING ACTIVITIES				
<i>Cash was provided from:</i>				
Proceeds from loans	10,300	1,500	13,800	0
Advances from shareholder *	1,370	1,370	1,200	1,200
	<u>11,670</u>	<u>2,870</u>	<u>15,000</u>	<u>1,200</u>
<i>Cash was applied to:</i>				
Dividends paid	(7,503)	(7,503)	(7,100)	(7,100)
	<u>(7,503)</u>	<u>(7,503)</u>	<u>(7,100)</u>	<u>(7,100)</u>
Net Cash Flows from Financing Activities	<u>4,167</u>	<u>(4,633)</u>	<u>7,900</u>	<u>(5,900)</u>
Net Increase / (Decrease) in Cash & Cash Equivalents	2,853	88	(2,882)	(174)
Opening cash & cash equivalents	(2,664)	224	217	397
Closing Cash & Cash Equivalents	<u>189</u>	<u>312</u>	<u>(2,664)</u>	<u>224</u>

* Hawke's Bay Regional Council has made advances to the HBRIC Ltd parent company to fund its share of the development expenditure for the Ruataniwha Water Storage Scheme. The balance outstanding at 30 June 2016 was \$13,956,201 (2015: \$11,985,765).

Advances were made by way of cash advances of \$1,370,000 (2015: \$1,200,000) and through non cash advances of \$600,436 (2015: \$932,660).

The accompanying notes form part of these financial statements.

Note 1: General Information

1.1 Reporting Entity

The Hawke's Bay Regional Investment Company Limited ('HBRIC Ltd') is a wholly owned subsidiary of Hawke's Bay Regional Council formed for the purpose of holding investments in subsidiary organisations. The company was incorporated on 21 February 2012.

The Group financial statements comprise the financial statements of HBRIC Ltd and its subsidiary, the Port of Napier Limited ('Napier Port').

HBRIC Ltd is considered a Council Controlled Trading Organisation on the basis that it operates for the purpose of making a profit, and is therefore classified for accounting purposes as a for-profit entity.

The financial statements of HBRIC Ltd and the Group are for the period ended 30 June 2016 and were authorised for issue by the HBRIC Ltd Board of directors on 3 October 2016.

1.2 Basis of Preparation

The financial statements of HBRIC Ltd and the group have been prepared in accordance with generally accepted accounting practice in New Zealand ('NZ GAAP'). They comply with New Zealand equivalents to International Financial Reporting Standards ('NZ IFRS'), and other applicable Financial Reporting Standards, as appropriate for-profit entities. These financial statements comply with International Financial Reporting Standards.

The statements have been prepared on a historic cost basis, except for sea defences, investment properties and derivative financial instruments which are measured at fair value.

The Group's functional currency is New Zealand dollars and the statements have been presented in thousands of dollars (\$'000) exclusive of New Zealand Goods and Services Tax (GST) except for trade accounts payable and receivable, which are stated at GST inclusive amounts.

1.3 New Standards Adopted and Pronouncements Not Yet Adopted

No new, revised or amended standards were applicable for the year beginning 1 July 2015.

The Group has not elected to early adopt any new standards or interpretations that are issued but not yet effective and no amendments or revisions to NZ IFRS have had a material impact on these financial statements.

There are a number of new standards, amendments to standards and interpretations, which have been issued but are not effective until after 30 June 2016. None of these are expected to have any significant effect on the financial statements of the Group other than by way of additional disclosure, they include:

- NZ IFRS 9 Financial Instruments. The standard becomes mandatory for the Group's 2019 financial statements and could change the classification and measurement of financial assets. The Group has not yet determined the potential impact of this standard.
- NZ IFRS 15 Revenue From Contracts With Customers. This new standard applies to contracts with customers and is currently effective for annual periods after 1 January 2018. The Group has not yet determined the potential impact of this standard.

1.4 Use of Judgements and Estimates

In the application of NZ IFRS the Board is required to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

In particular, information about significant areas of estimation and critical judgements in applying accounting policies that have a significant effect on the amount recognised in the financial statements are as follows:

- Valuation of sea defences (Note 14)
- Valuation of investment property (Note 16)
- Valuation of financial instruments (Note 21)
- Provisions (Note 12)
- Estimation of useful lives (policy on depreciation)
- Intangible assets (Note 13)

Note 2: Summary of Significant Accounting Policies

The principal accounting policies applied in the preparation of these group financial statements are set out below.

2.1 Basis of Consolidation

The consolidated financial statements comprise the financial statements of Hawke's Bay Regional Investment Company Ltd ('HBRIC Ltd') and its subsidiary (as outlined in Note 15) as at and for the period ended 30 June each year ('the Group').

(2.1.1) Subsidiary

A subsidiary is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether a group controls another entity.

The financial statements of Napier Port have a financial year ending on 30 September. In order to consolidate the subsidiary, a reporting package with a financial year ending on 31 March is produced. All significant inter-entity transactions are eliminated and significant transactions occurring during the period 1 April to 30 June are adjusted for.

2.2 Inventories

Inventories are stated at the lower of cost (using the weighted average cost method) and net realisable value.

2.3 Trade Receivables

Trade receivables are recognised initially at fair value and subsequently remeasured each balance sheet date at amortised cost using the effective interest method less provision for impairment.

2.4 Plant, Property and Equipment

(2.4.1) Operational Assets

Tugs, cranes and cargo and administration buildings (all Napier Port assets) are stated at deemed cost based on valuations performed as at 30 September 2005 and subsequent additions at cost, less subsequent accumulated depreciation.

All other operational assets are accounted for at the historical cost of purchased Property, Plant and Equipment less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Sea Defences are measured at fair value, based on periodic valuations by suitably qualified and experienced professionals.

The costs of asset constructed by the group include the cost of all materials used in construction, direct labour on the project and an appropriate amount of directly attributed costs. Costs cease to be capitalised as soon as the asset is ready for productive use.

(2.4.2) Subsequent Costs

Subsequent costs are added to the carrying amount of an item of property, plant and equipment when the cost is incurred if it is probable that future economic benefits embodied with the item will flow to HBRIC Ltd or the group and the cost can be measured reliably. All other costs are recognised in the income statement as an expense during the financial period in which they are incurred.

(2.4.3) Revaluation Adjustments

Increases in carrying amounts arising from revalued assets are credited to revaluation reserves in equity. Decreases that offset previous increases of the same asset category are charged against revaluation reserves in equity. All other decreases are charged to the income statement.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

(2.4.4) Other Adjustments

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement. When revalued assets are sold, the amounts included in revaluation reserves are transferred to the accumulated balance in equity.

2.5 Investment Property

Investment property is residential and commercial land and buildings held to earn rental income and for capital appreciation. Such property is initially recognised at cost. At each balance sheet date investment property is measured at fair value, representing open market value determined annually by independent, professionally qualified valuers. A gain or loss in value is recorded in the income statement for the period in which it arises.

2.6 Investment in Joint Venture

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. The Company accounts for its joint venture interest in the financial statements using the equity method which requires the initial investment to be recognised at cost and adjusted thereafter for the post acquisition change in the Company's share of the net assets of the investee. The profit or loss of the Company includes its share of the profit or loss of the investee.

2.7 Financial Assets

Investments and financial assets in the scope of NZ IAS 39 *Financial Instruments: Recognition and Measurement* are categorised as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets (the

latter category is referred to as fair value through equity in the financial statements – see 2.6.4 below).

The classification depends on the purpose for which the investments were acquired or originated. Designation is to be re-evaluated at each reporting date, but there are restrictions on reclassifying to other categories.

The Group classifies its investments in the following categories:

(2.7.1) Financial Assets at Fair Value through Profit or Loss

A financial asset is classified at fair value through the income statement if acquired principally for the purpose of selling in the short term with the intention of making a profit. Derivatives are also categorised as held for trading unless they are designated as effective hedging instruments. Gains or losses on financial assets held for trading are recognised in the income statement.

(2.7.2) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest rate method. Gains and losses are recognised in the income statement when the loans and receivables are derecognised or impaired. These are included in current assets, except for those with maturities greater than 12 months after balance date, which are classified as non-current.

(2.7.3) Held-to-Maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group have the positive intention and ability to hold to maturity.

Financial assets in this category are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or use. At each balance sheet date these financial assets are measured at amortised cost using the effective interest method. Realised and unrealised gains or losses in value are recorded in the income statement for the period in which they arise.

(2.7.4) Fair Value Through Equity Assets

Fair value through equity assets are non-derivative financial assets, principally equity securities, that are either designated in this category or do not qualify for inclusion in any other categories of financial assets. NZ IAS 39 uses the terminology “available for sale” for this class of assets – however, the HBRIC Ltd Board considers that this is a misleading description given the nature of its business, and hence the term “fair value through equity” is used in these financial statements. The Group’s fair value through equity assets includes the investment in the Group’s subsidiary company.

For the purposes of the parent company financial statements, HBRIC Ltd’s equity investment in its subsidiary is classified as fair value through equity assets. It is measured at fair value, with valuations performed by an independent, external valuer with sufficient regularity to ensure no investments are included at a valuation that is materially different from fair value.

After initial recognition available-for-sale financial assets are measured at fair value with gains or losses being recognised in other comprehensive income (reserves) until the investment is derecognised or until the investment is determined to be impaired, at which time the cumulative gain or loss previously reported in reserves is reclassified to the income statement.

2.8 Intangible Assets

Intangible assets comprise acquired computer software licences and development expenditure. All intangible assets with finite lives are carried at the historical cost incurred to acquire and bring into use the specific software less accumulated amortisation.

2.9 Impairment of Non-Financial Assets

Assets that have an indefinite useful life are not subject to amortisation and are tested for impairment at each balance sheet date. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised in the comprehensive income statement for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

2.10 Depreciation and Amortisation

Land and hard dredging are not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives. Assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. Major depreciation and amortisation periods are as follows:

<i>Asset Category</i>	<i>Years</i>
Cargo & Administration Buildings	10 - 60
Site Improvements	10 - 40
Wharves & Jetties	10 - 80
Vehicles, Plant & Equipment	3 - 25
Cranes	20
Tugs	30
Computer Software & Licences	3 - 10
Other Buildings	10 - 25
Soft Dredging	8
Sea Defences	100 - 200

2.11 Cash and Cash Equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

2.12 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of comprehensive income over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing costs are recognised as an expense when incurred except to the extent that they are capitalised. Borrowing costs that are directly attributable to the acquisition, construction or production of an asset are capitalised as a part of the cost of that asset.

2.13 Income Tax

Income tax expense charged to the statement of comprehensive income includes both current and deferred tax and is calculated after allowing for non-assessable income and non-deductible costs.

Deferred income tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Temporary differences are not provided for where the initial recognition of assets and liabilities does not affect either accounting or taxable profit. The amount of deferred tax provided is based on tax rates enacted or substantively enacted at the balance sheet date and are expected to apply when the related deferred tax liability is settled.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

2.14 Employee Benefits

Short-term employee benefits including salaries and wages, annual leave and contributions to superannuation schemes are recognised when they accrue to employees and are measured at undiscounted cost.

Long-term employee benefits including long service leave and retirement gratuities are recognised at the present value of the Group's obligation at balance sheet date.

2.15 Provisions

Provisions are recognised when:

- the Group has a present legal or constructive obligation as a result of past events, and
- it is more likely than not that an outflow of resources will be required to settle the obligation, and
- the amount has been reliably estimated.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects the current market assessments of the time value of money and risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense

Provisions are not recognised for future operating losses.

2.16 Revenue Recognition

Revenue comprises the fair value for the sale of goods and services, net of GST, rebates and discounts and after elimination of sales within the Group. Revenue is recognised as follows:

- Sales of goods are recognised when a product is sold to a customer. The recorded revenue is the gross amount of the sales.
- Sales of services are recognised in the accounting period in which the services are rendered, by reference to the completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total service provided.
- Interest income is recognised on a time proportion basis using the effective interest method.
- Dividend income is recognised when the right to receive payment is established.
- Government grants are recognised as income when eligibility has been established by the grantor agency.

2.17 Financial Risk Management

The Group's activities expose it to a variety of financial risks, including foreign currency risk, liquidity risk, credit risk and cash flow interest rate risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group uses derivative financial instruments such as foreign exchange contracts and interest rate swaps to hedge certain exposures.

The Group enters into foreign currency forward exchange contracts to hedge foreign currency transactions, when purchasing major property, plant and equipment and when payment is denominated in foreign currency.

Interest rate swaps are entered into to manage interest rate risk exposure.

The Group has no significant concentrations of credit risk. It has policies in place to ensure that services are provided to customers with an appropriate credit history.

Collateral or other security is not required for financial instruments subject to credit risk.

2.18 Accounting for Derivative Financial Instruments and Hedging Activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at the fair value at each balance sheet date.

Where the Group determines that it will hedge a transaction the Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions.

The Group also documents its assessment, both at inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values of hedged items.

(2.18.1) Cash Flow Hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recognised in equity. The gain or loss relating to the ineffective portion is recognised immediately in the comprehensive income statement. The Group accounts for hedges of foreign currency risk of a firm commitment as cash flow hedges.

Interest rate swaps are entered into to manage interest rate exposure.

(2.18.2) Derivatives that Do Not Qualify for Hedge Accounting

Certain derivative instruments do not qualify for hedge accounting and changes in the fair value of these instruments are recognised immediately in the comprehensive income statement.

Any changes in the fair value of interest rate swaps due to changes in interest rates are recognised in the comprehensive income statement in the period in which they occur.

2.19 Foreign Currencies

Transactions in foreign currencies are translated at the New Zealand rate of exchange ruling at the date of the transaction. At balance sheet date foreign monetary assets and liabilities are translated at the closing rate and exchange variations arising from these are included in the income statement.

2.20 Changes in Accounting Policies

All policies have been applied on a consistent basis with the previous year.

Note 3: Income

Note	Group Actual	Parent Actual	Group Actual	Parent Actual
	15/16	15/16	14/15	14/15
	\$000	\$000	\$000	\$000
Operating income				
Income from Port operations	71,400	0	67,378	0
Property operations	8	0	23	0
Dividend income	0	7,876	0	7,397
Total operating income	71,408	7,876	67,401	7,397

Note 4: Other Expenses

Note	Group Actual	Parent Actual	Group Actual	Parent Actual
	15/16	15/16	14/15	14/15
	\$000	\$000	\$000	\$000
Items Included within Other Operating Expenses				
Auditors' fees paid to Audit New Zealand	15	15	15	15
Auditors' fees paid to Ernst & Young	108	0	104	0
Directors' fees	462	174	501	174
Operating leases	215	0	214	0
Bad debts	0	0	0	0
Fair value (gain)/loss on investment property	(10)	0	(503)	0
Net (profit)/loss on sale of property, plant and equipment	178	0	3	0

Note 5: Finance Income and Expenses

Note	Group Actual	Parent Actual	Group Actual	Parent Actual
	15/16	15/16	14/15	14/15
	\$000	\$000	\$000	\$000
Interest income	(18)	(5)	(18)	(13)
Total finance income	(18)	(5)	(18)	(13)
Interest expense on borrowings	4,620	0	4,208	0
Less: Interest expense capitalised to PPE	(338)	0	(364)	0
	4,282	0	3,844	0
Fair value (gain)/loss on interest rate swaps	0	0	(57)	0
Total finance expenses	4,282	0	3,787	0
Net finance costs	4,264	(5)	3,769	(13)

Note 6: Taxation

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Income tax expense				
Net profit before taxation	17,045	7,378	15,251	6,943
Income tax on the surplus for the year @ 28%	4,783	2,066	4,270	1,944
Adjustment to prior year taxation	(5)	0	(1)	0
Tax effect of income not recognised for accounting	0	858	0	806
Exempt dividends received	0	(3,063)	0	(2,877)
Taxation effect of non deductible items	21	0	(131)	0
Income tax expense	4,799	(139)	4,138	(127)
The taxation charge is represented by:				
Current taxation	3,297	(139)	3,464	(127)
Deferred taxation	1,502	0	675	0
Income tax expense reported in income statement	4,799	(139)	4,139	(127)
Deferred tax liability				
Opening balance	(17,030)	0	(17,361)	0
Adjustment prior year provision	6	0	(23)	0
Deferred portion of current year tax expense	(1,502)	0	(675)	0
Amounts charged or credited direct to equity	550	0	1,029	0
Closing balance	(17,976)	0	(17,030)	0
Deferred taxation is represented by:				
Accelerated tax depreciation	(20,381)	0	(18,898)	0
Fair value gains/(losses) on derivatives	1,738	0	1,187	0
Other	667	0	681	0
	(17,976)	0	(17,030)	0
Current tax asset				
Current tax asset is represented by:				
Tax receivable	147	2	162	4
Subvention receivable	139	139	127	127
Current tax asset reported in balance sheet	286	141	289	131
Imputation credit account				
Imputation credits available for use in subsequent periods	20,670	600	19,966	396

Note 7: Operating leases

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Leases as a lessee				
At reporting date the Company had the following operating lease commitments:				
Payable within one year	44	0	114	0
Between one and two years	10	0	44	0
Between two and five years	0	0	10	0
	54	0	168	0

Note 8: Dividends

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
2015 additional dividend paid - 0.014 cents per share (2015: 0.031 cps)	25	25	55	55
2016 interim dividend paid - 1.690 cents per share (2015: 1.690 cps)	3,000	3,000	3,000	3,000
2016 final dividend paid - 2.279 cents per share (2015: 2.523 cps)	4,478	4,478	4,045	4,045
Dividends paid	7,503	7,503	7,100	7,100

Note 9: Capital and Reserves

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Share Capital				
Issued and paid up capital				
177,500,000 ordinary shares (2015: 177,500,000 shares)	177,500	177,500	177,500	177,500

All ordinary shares have equal voting rights and share equally in dividends and surplus on winding up.

Hedge Reserve

The hedging reserve comprises the effective portion of the cumulative net change in fair value of cash flow hedging instruments, related to hedged transactions that have not yet occurred.

	(2,453)	0	(1,037)	0
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Revaluation Reserve

The revaluation reserve for the Parent relates to the revaluation of the shares in Port of Napier Limited. The revaluation reserve for the Group relates to the revaluation of the port sea defences.

	62,007	61,000	62,007	61,000
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Note 10: Trade and Other Receivables

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Trade and other receivables				
Trade receivables	9,840	135	10,837	207
Accruals and prepayments	713	81	359	17
Total trade and other receivables	10,553	216	11,196	224
The ageing of trade receivables at reporting date is set out below:				
Not past due	8,079	135	8,901	207
Past due 0 - 30 days	1,663	0	1,442	0
Past due 30 - 60 days	98	0	283	0
Past due > 60 days	0	0	211	0
	9,840	135	10,837	207

The receivables carrying value is equivalent to the current fair value given their short term nature.

No receivables past due are considered impaired.

Note 11: Trade and Other Payables

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Trade and other payables				
Trade payables	3,476	795	2,861	201
Trade accruals	1,766	203	2,513	236
Employee entitlement accruals	2,035	0	2,144	0
Total trade and other payables	7,277	998	7,518	437

The accounts payable carrying value is equivalent to the current fair value.

Employee entitlement accruals also include staff performance incentive payments due.

Note 12: Provisions for Employee Entitlements

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Non-current					
Provisions for employee entitlements		381	0	332	0
Provisions for employee entitlements		381	0	332	0
Provisions for non-current employee entitlement					
Balance at beginning of year		332	0	353	0
Additional provision made		85	0	(8)	0
Amount utilised		(36)	0	(13)	0
Balance at end of year		381	0	332	0

The provision for employee entitlements relates to employee benefits such as gratuities and long service leave.

The provision is affected by a number of estimates, including the expected length of service of employees, the timing of benefits being taken and also the expected increase in remuneration and inflation effects.

Most of the liability is expected to be incurred over the next 2-3 years.

Note 13: Intangible Assets

	Opening Cost \$000	Additions \$000	Transfer/ Disposals \$000	Closing Cost \$000	Opening Accum Amortisation \$000	Current Year Amortisation \$000	Transfer/ Disposals \$000	Closing Accum Amortisation \$000	Book Value \$000
Group									
Year ended 30 June 2016									
Computer software	4,501	1,056	0	5,557	3,629	299	0	3,928	1,629
Development expenditure	11,568	3,958	0	15,526	0	0	0	0	15,526
	16,069	5,014	0	21,083	3,629	299	0	3,928	17,155
Year ended 30 June 2015									
Computer software	4,333	168	0	4,501	3,427	202	0	3,629	872
Development expenditure	9,553	2,015	0	11,568	0	0	0	0	11,568
	13,886	2,183	0	16,069	3,427	202	0	3,629	12,440

	Opening Cost \$000	Additions \$000	Transfer/ Disposals \$000	Closing Cost \$000	Opening Accum Amortisation \$000	Current Year Amortisation \$000	Transfer/ Disposals \$000	Closing Accum Amortisation \$000	Book Value \$000
Parent									
Year ended 30 June 2016									
Computer software	0	0	0	0	0	0	0	0	0
Development expenditure	11,568	3,958	0	15,526	0	0	0	0	15,526
	11,568	3,958	0	15,526	0	0	0	0	15,526
Year ended 30 June 2015									
Computer software	0	0	0	0	0	0	0	0	0
Development expenditure	9,553	2,015	0	11,568	0	0	0	0	11,568
	9,553	2,015	0	11,568	0	0	0	0	11,568

In accordance with Note 2.8 assets, such as development expenditure incurred in developing the Ruataniwha Water Storage Scheme, that have an indefinite life are tested for impairment at each balance sheet date. If the asset is considered impaired, it must be written down to its recoverable value immediately against income.

The Company proposed an exchange of land to access land it requires for the Scheme. That land exchange has been subject to litigation. On 31 August 2016 the Court of Appeal, in a split decision, granted the appeal by Forest and Bird regarding the revocation step of the land exchange decision by the Director-General of the Department of Conservation (DoC).

The Court of Appeal's decision has significantly reduced the probability of gaining access to the land required through that mechanism.

On 28 September 2016, DoC applied for leave to appeal to the Supreme Court. On the same date, the company also applied for leave to appeal and for urgency. The timing of any decision on the leave applications, and for any subsequent hearing of an appeal, is uncertain at the date of this report.

The company is also pursuing alternative means of gaining access to the required land. The timing, and the likelihood of success, of any of the alternatives are also uncertain at the date of this report.

Tangible evidence to assess the probability of success of the appeal process, or for any alternative means of access, cannot be provided within the statutory deadline for this report or the HBRC Annual Report. It is uncertain, and unable to be determined at the date of this report, whether the RWSS assets are required to be assessed for impairment under NZ IAS 36 Impairment of assets.

If assessment of any impairment of the RWSS assets is required, a robust methodology for impairment of the RWSS assets cannot be developed and applied (including obtaining and testing the necessary evidence base) within the statutory deadline for this report, or that for the HBRC Annual Report.

By the time of the half-year report, the company will have more information about the probability of success of the various alternative means of access. It will then be in a position to:

- a) have a sounder basis for assessing whether impairment of the RWSS assets is required;
- b) have sought advice on, and selected, an appropriate methodology if impairment is required; and
- c) have obtained an appropriate evidence base for any methodology selected.

The terms of the agreements currently negotiated with co-investors provide that the development expenditure incurred by HBRIC Ltd will be capitalised at full value (ie at cost) into the Ruataniwha Water Limited Partnership when that is formed.

Note 14: Property, Plant and Equipment

Group	Opening Cost \$000	Reval/ Additions \$000	Transfer/ Disposals \$000	Closing Cost \$000	Opening Accum Depreciation \$000	Current Year Depreciation \$000	Transfer/ Disposals \$000	Closing Accum Depreciation \$000	Book Value \$000
Year ended 30 June 2016									
Land	34,809	0	0	34,809	0	0	0	0	34,809
Sea defences	76,527	184	0	76,711	815	326	0	1,141	75,570
Cargo & Admin buildings	17,501	5,278	0	22,779	6,270	498	0	6,768	16,011
Tugs	24,100	0	0	24,100	2,406	396	0	2,802	21,298
Site improvements	56,015	1,513	0	57,528	16,290	1,673	0	17,963	39,565
Hard dredging	4,814	2,933	0	7,747	0	0	0	0	7,747
Soft dredging	4,613	2,531	0	7,144	2,943	591	0	3,534	3,610
Other buildings	3,663	1	(10)	3,654	1,894	105	(10)	1,989	1,665
Wharves & jetties	43,683	1,118	0	44,801	7,236	564	0	7,800	37,001
Cranes	23,649	11,126	(2,490)	32,285	7,726	1,318	(2,260)	6,784	25,501
Vehicles, plant & equipment	40,195	5,303	(911)	44,587	18,937	2,723	(715)	20,945	23,642
Work in progress	13,370	21,308	(31,045)	3,633	0	0	0	0	3,633
	342,939	51,295	(34,456)	359,778	64,517	8,194	(2,985)	69,726	290,052
Year ended 30 June 2015									
Land	30,343	141	4,325	34,809	0	0	0	0	34,809
Sea defences	76,527	0	0	76,527	489	326	0	815	75,712
Cargo & Admin buildings	17,501	0	0	17,501	5,776	494	0	6,270	11,231
Tugs	24,100	0	0	24,100	2,011	395	0	2,406	21,694
Site improvements	43,765	12,225	25	56,015	15,070	1,220	0	16,290	39,725
Hard dredging	4,814	0	0	4,814	0	0	0	0	4,814
Soft dredging	4,613	0	0	4,613	2,535	408	0	2,943	1,670
Other buildings	3,601	62	0	3,663	1,786	108	0	1,894	1,769
Wharves & jetties	42,604	1,079	0	43,683	6,677	559	0	7,236	36,447
Cranes	23,616	33	0	23,649	6,596	1,130	0	7,726	15,923
Vehicles, plant & equipment	35,453	5,169	(427)	40,195	16,983	2,295	(341)	18,937	21,258
Work in progress	4,602	27,646	(18,878)	13,370	0	0	0	0	13,370
	311,539	46,355	(14,955)	342,939	57,923	6,935	(341)	64,517	278,422

During the year the Company borrowed funds for the acquisition of new Property, Plant & Equipment. Interest incurred during the acquisition period of \$338,000 at rates of 3.90% to 4.65% (2015: \$364,000) was capitalised.

Sea defences were revalued in 2012 by independent valuer Rob Kilgour (MTech, BE, CPEng, MIPENZ) of AECOM as sub consultant to Darroch Ltd. As at September 2015 the Company commissioned Beca Ltd to complete a visual condition assessment of the eastern and northern breakwater and provide an updated replacement cost estimate of the selected assets. Having taken into consideration the outcomes of the review the Company deemed that no impairment of the asset had occurred over the past 3 years and that the carrying value in the financial accounts was not materially different than the current depreciated replacement value.

Parent	Opening Cost \$000	Reval/ Additions \$000	Transfer/ Disposals \$000	Closing Cost \$000	Opening Accum Depreciation \$000	Current Year Depreciation \$000	Transfer/ Disposals \$000	Closing Accum Depreciation \$000	Book Value \$000
Year ended 30 June 2016									
Land	400	0	0	400	0	0	0	0	400
	400	0	0	400	0	0	0	0	400
Year ended 30 June 2015									
Land	400	0	0	400	0	0	0	0	400
	400	0	0	400	0	0	0	0	400

Note 15: Financial Assets

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Financial assets					
Fair value through equity investments	15(a)	0	238,400	0	238,400
Total	15(b)	0	238,400	0	238,400
Less current portion		0	0	0	0
Non-current portion		0	238,400	0	238,400
15(a) Fair value through equity investments					
At beginning of year		0	238,400	0	177,400
Additions		0	0	0	0
Revaluation surpluses / (deficits)		0	0	0	61,000
(Disposals)		0	0	0	0
At end of year		0	238,400	0	238,400
Less current portion		0	0	0	0
Non - current portion		0	238,400	0	238,400
Fair value through equity investments include:					
Shares in Port of Napier Limited	15(c)	0	238,400	0	238,400
		0	238,400	0	238,400

Note 15(b)

There were no impairment provisions on investment financial assets in the current period.

Note 15(c)

HBRIC Ltd acquired 100% of the shares in Port of Napier Ltd from Hawke's Bay Regional Council effective from 25 June 2012 for total consideration of \$ 177.4 million, paid for by way of a subscription to 177,400,000 ordinary shares in the capital of HBRIC Ltd at the value of \$1 per share.

The investment in Port of Napier Ltd is measured at fair value based on the independent valuation approved by the HBRIC Ltd Board of Directors on 22 July 2015.

A review of this valuation was commissioned to determine whether the investment in Port of Napier Ltd is appropriately valued at fair value as at 30 June 2016. Having reviewed this report the HBRIC Ltd Directors resolved on 8 August 2016 that no revaluation of its shareholding in the Port of Napier Ltd was required as at 30 June 2016.

Note 16: Investment Properties

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Investment properties				
Land and building	2,850	0	2,840	0
Total investment properties	2,850	0	2,840	0
Balance at beginning of year	2,840	0	6,660	0
Disposals	0	0	0	0
Transfer to property, plant & equipment	0	0	(4,350)	0
Net gain/(loss) from fair value adjustments	10	0	530	0
Balance at end of year	2,850	0	2,840	0

As at 30 September 2015 the Napier Port's interest in investment properties was valued at \$2,850,000 resulting in an increase of \$10,000 over the last 12 months. This valuation was undertaken by Frank Spencer a registered valuer with Logan Stone Limited using the fair value basis under the highest and best use scenario. Mr Spencer is a member of the New Zealand Institute of Valuers.

As at 31 March 2015 the Thames Street property had been redesignated Property, Plant & Equipment and transferred at the 30 September 2014 valuation (\$4,350,000). This property has become an expansive off port empty container storage facility to supplement the on port facilities and is now considered to be a core element of the Port operations.

The following amounts have been recognised in the income statement:

Rental Income	8	0	23	0
Direct operating expenses arising from investment properties that generate rental income	14	0	2	0

Note 17: Investment in Joint Venture

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Investment in joint venture	675	0	554	0
<u>Movements in the carrying value of joint venture</u>				
Opening balance	554	0	0	0
New investment	160	0	554	0
Share of recognised revenues and expenditure	(39)	0	0	0
Balance at end of year	675	0	554	0
<u>Summarise financial information of joint venture</u>				
Assets	2,025	0	1,662	0
Liabilities	0	0	0	0
Net Assets 100%	2,025	0	1,662	0
Port of Napier Limited share (33.3%)	675	0	554	0
Revenues	0	0	0	0
Net profit after tax	(118)	0	0	0
Port of Napier Limited share (33.3%)	(39)	0	0	0

On 13 August 2014 Port of Napier Limited acquired a 33.3% shareholding in Longburn Intermodal Freight Hub Ltd, with Ports of Auckland Ltd 33.3% and Icepak NZ Ltd holding the remaining 33.3%. Longburn Intermodal Freight Hub Ltd has been set up as a joint venture by the parties to develop and operate a facility at Longburn near Palmerston North to provide container storage and logistics solutions. The joint venture agreement provides for development funding by way of shareholder advances approved by general resolutions.

Note 18: Cash and Cash Equivalents

Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Cash and cash equivalents				
Cash and cash equivalents	313	312	225	224
Bank overdraft	(124)	0	(2,889)	0
Reconciled to Cash Flow Statement	189	312	(2,664)	224
Reconciliation of Surplus after Taxation to Net Cash Flows from Operating Activities				
Surplus after taxation	12,246	7,517	11,112	7,070
Add non-cash items:				
Fair value (gains)/losses	540	0	443	0
Depreciation and amortisation	8,493	0	7,137	0
Deferred tax	945	0	(331)	0
Total non-cash items	9,978	0	7,249	0
(Deduct)/add other adjustments:				
Net (profit)/loss on sale of PPE	178	0	2	0
Write-down of storage shed on demolition	0	0	0	0
Effect on consolidation	277	0	133	0
(Decrease)/increase in non-current provisions	49	0	(21)	0
Total other adjustments	504	0	114	0
Movements in working capital:				
Increase/(decrease) in accounts payable	1,458	62	(1,142)	(197)
(Increase)/decrease in receivables	633	(16)	1,049	26
(Increase)/decrease in tax receivables	(10)	(10)	27	27
(Increase)/decrease in inventories	84	0	126	0
Total movements in working capital	2,165	36	60	(144)
Net Cash Inflow from Operating Activities	24,893	7,553	18,535	6,926

Note 19: Related-Party Disclosures

The parent entity in the group structure is HBRIC Ltd, which is 100% owned by Hawke's Bay Regional Council (HBRC). Other related parties include Napier Port which is a 100% subsidiary of HBRIC Ltd.

The group undertakes transactions with HBRC and its related parties, all of which are carried out on a commercial basis. During the period, no material transactions were entered into with related parties except as disclosed below.

Certain directors of the group companies are also directors of other companies with who the group companies transact. All such transactions are carried out on a commercial basis.

Transactions between the HBRIC Ltd Group and parent entity HBRC

HBRIC Ltd group entities entered into the following transactions with HBRC:

	15/16	14/15
	\$000	\$000
Sales of goods and services	40	180
Purchases of goods and services	1,267	1,177
Payment of dividends	7,503	7,100

HBRIC Ltd group entities entered into the following subvention payments with HBRC, noting that subvention payments were made for the tax effect of the losses transferred.

	15/16	14/15
	\$000	\$000
Subvention payments	4	562

HBRIC Ltd group entities have the following year end balances arising from sales/purchases of goods and services with HBRC:

	15/16	14/15
	\$000	\$000
Intrabusiness receivables	0	115
Intrabusiness payables	(544)	(53)

Other transactions between members of the HBRIC Ltd group entities and HBRC were as follows:

HBRC has made advances to HBRIC Ltd to fund its share of the development expenditure for the Ruataniwha Water Storage Scheme. The balance outstanding at 30 June 2016 was \$13,956,201 (2015: \$11,985,765). Advances were made by way of cash advances of \$1,370,000 (2015: \$1,200,000) and through non cash advances of \$600,436 (2015: \$932,660) for intellectual property connected with the Ruataniwha Water Storage Scheme.

HBRC has also made a loan to HBRIC Ltd to fund further development expenditure for the Ruataniwha Water Storage Scheme. The balance outstanding at 30 June 2016 was \$1,501,966 (2015: nil).

The advance and the loan provided by HBRC (and any subsequent advances) will be included in the \$80m commitment by HBRC to the RWSS when the LP is constituted.

Transactions between the parent company and subsidiary

The following transactions were entered into between the HBRIC Ltd parent company and its subsidiary the Napier Port:

	15/16	14/15
	\$000	\$000
Dividends received	7,876	7,397

The HBRIC Ltd parent company entered into the following subvention payments with its subsidiary the Napier Port, noting that subvention payments were made for the tax effect of losses transferred:

	15/16	14/15
	\$000	\$000
Subvention payments	127	149

Key management compensation

Compensation of the Directors and chief executive, being the key management personnel for group reporting purposes is as follows:

	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Short term employee benefits	1,064	174	1,077	174

Note 20: Capital Expenditure Commitments & Contingencies

	Note	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Capital commitments					
Capital expenditure contracted for at balance sheet date but not yet incurred as follows:					
Property, plant and equipment		0	0	13,275	0
Intangible assets		0	0	0	0
Investment property		0	0	0	0
Total capital commitments		0	0	13,275	0

As at the reporting date there were no commitments in respect of contracts for capital expenditure (2015: \$13,275,000)

Contingent Liabilities:

As at the reporting date HBRIC Ltd has agreed that it will pay a further portion of bid costs to the successful Joint Venture Contractor totalling \$970,990 subject to the satisfaction of terms to be agreed (2015: nil).

Note 21: Financial Instruments

Credit Risk

In the normal course of its business the Group incurs credit risk from accounts receivable, bank balances and interest rate swap agreements. There is no significant concentration of credit risk and the Group has a policy of assessing the credit risk of significant new customers and monitors the credit quality of existing customers. Counterparties to cash and derivative financial assets are major banks, approved by the Directors. The Group's maximum credit risk exposure is as disclosed elsewhere in the statement of financial position and there is no collateral held.

Liquidity Risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as and when they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash and borrowing facilities available to meet its liabilities when due, under both normal and adverse conditions. The Group's cash flow requirements and the utilisation of borrowing facilities are continuously monitored.

The following table sets out the contractual cash flows for all financial liabilities and derivatives:

Contractual Maturity Analysis	Carrying Amount	Cash flows To Maturity	Less than 1 Year	1 - 2 Years	2 - 5 Years	More than 5 Years
<u>Group</u>	\$000	\$000	\$000	\$000	\$000	\$000
2016						
Trade and other payables	7,277	7,277	7,277	0	0	0
Bank borrowings	87,100	91,411	2,874	88,537	0	0
Interest rate swaps	6,209	7,081	1,322	1,265	3,306	1,188
Forward exchange contracts	(3)	147	147	0	0	0
	100,583	105,916	11,620	89,802	3,306	1,188
2015						
	\$000	\$000	\$000	\$000	\$000	\$000
Trade and other payables	7,518	7,518	7,518	0	0	0
Bank borrowings	78,300	83,517	21,657	61,860	0	0
Interest rate swaps	3,473	4,128	671	700	1,760	997
Forward exchange contracts	766	766	766	0	0	0
	90,057	95,929	30,612	62,560	1,760	997

Contractual Maturity Analysis	Carrying Amount	Cash flows To Maturity	Less than 1 Year	1 - 2 Years	2 - 5 Years	More than 5 Years
<u>Parent</u>	\$000	\$000	\$000	\$000	\$000	\$000
2016						
Trade and other payables	998	998	998	0	0	0
Bank borrowings	0	0	0	0	0	0
Interest rate swaps	0	0	0	0	0	0
Forward exchange contracts	0	0	0	0	0	0
	998	998	998	0	0	0
2015						
	\$000	\$000	\$000	\$000	\$000	\$000
Trade and other payables	437	437	437	0	0	0
Bank borrowings	0	0	0	0	0	0
Interest rate swaps	0	0	0	0	0	0
Forward exchange contracts	0	0	0	0	0	0
	437	437	437	0	0	0

Market Risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

Interest Rate Risk

The Group from time to time utilises interest rate caps and swaps to manage interest rate exposures for future periods. As at year end the notional principal amounts (including forward starting swaps), and the expiry period of the contracts, are as follows:

	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Less than 1 Year	6,000	0	0	0
1 - 2 Years	4,000	0	6,000	0
2 - 3 Years	20,000	0	4,000	0
Greater than 3 Years	104,500	0	124,500	0
	134,500	0	134,500	0

Interest rate swaps are recognised in the statement of financial position at their fair value, which includes any accrued interest at that date. The effective portion of the changes in the fair value of an interest rate swap is initially recognised in the hedging reserve, and subsequently transferred to the income statement at the point at which time the swap is settled.

Any ineffective portion of an interest rate swap is recognised immediately in the income statement.

Interest Rate Sensitivity Analysis

At reporting date, if bank interest rates had been 100 basis points higher/lower with all other variables held constant, it would increase/(decrease) post tax profit or loss and other comprehensive income by the amounts shown below.

Interest Rate	Profit or Loss		Other Comprehensive Income	
	100bp Increase \$000	100bp Decrease \$000	100bp Increase \$000	100bp Decrease \$000
Interest rate Swaps	0	0	3,341	(3,600)
Year End 2016	0	0	3,341	(3,600)
Interest rate Swaps	0	0	3,457	(3,757)
Year End 2015	0	0	3,457	(3,757)

Currency Risk

The Group undertakes transactions denominated in foreign currencies from time to time and exposure in foreign currencies arise resulting from these activities. It is the Group's policy to hedge foreign currency risks as they arise. The Group uses forward and spot foreign exchange contracts to manage their exposures.

Foreign exchange contracts are recognised in the statement of financial position at their fair value. The effective portion of the changes in the fair value of foreign exchange contracts is initially recognised in the hedging reserve, and subsequently transferred to the income statement at the point at which the purchase and associated creditor are recorded. Any ineffective portion of foreign exchange contracts is recognised immediately in the income statement.

The summary of foreign exchange instruments outstanding at reporting date and the contracted terms are as follows:

Foreign Exchange Contracts Maturity Analysis

	NZD Amount \$000	Currency Amount \$000	Less than 1 Year \$000	1 - 2 Years \$000	2 - 5 Years \$000
2016					
EUR	90	58	58	0	0
CAD	57	48	49	0	0
	147				
2015	\$000	\$000	\$000	\$000	\$000
EUR	8,394	5,180	5,180	0	0
CAD	335	291	291	0	0
	8,729				

Foreign Exchange Sensitivity Analysis

Foreign exchange sensitivity is intended to show what a 10% strengthening or weakening of the New Zealand dollar, with all other variables held constant, would increase/(decrease) other comprehensive income by the amounts shown below. There would be no material changes to profit and loss values.

<u>Foreign Currency</u>	Profit or Loss		Other Comprehensive Income	
	10% NZD Increase \$000	10% NZD Decrease \$000	10% NZD Increase \$000	10% NZD Decrease \$000
Year End 2016	0	0	(14)	17
Year End 2015	0	0	(725)	890

Credit Facilities

	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
At reporting date total bank facilities were:				
Overdraft	1,000	0	1,000	0
Multi option credit facilities	110,000	0	110,000	0
Total	111,000	0	111,000	0
At reporting date usage of the bank facilities were:				
Overdraft	124	0	2,889	0
Multi option credit facilities	87,100	0	78,300	0
Total	87,224	0	81,189	0

The Napier Port has two multi option credit facilities with Westpac, one for \$50 million and the other for \$60 million both expiring 1 October 2017. The facility gives Napier Port the option to raise money on the money market, through wholesale advances or a fixed rate advance for all or any part of the commitment expiring on a date no later than the termination date. Security is by way of a negative pledge over the assets of Napier Port in respect of both sale of such assets and other security interests.

Financial Assets and Liabilities

	Group Actual 15/16 \$000	Parent Actual 15/16 \$000	Group Actual 14/15 \$000	Parent Actual 14/15 \$000
Financial Assets				
Financial Assets at Fair Value - Cashflow Hedges				
Interest rate swaps	0	0	27	0
Forward foreign exchange contracts	6	0	0	0
	6	0	27	0
Loans and Receivables				
Cash	313	312	225	224
Receivables	9,840	135	10,837	207
	10,153	447	11,062	431
Total Financial Assets	10,159	447	11,089	431

Financial Liabilities				
Financial Liabilities at Fair Value - Cashflow Hedges				
<u>Current</u>				
Interest rate swaps	1,305	0	477	0
Forward foreign exchange contracts	3	0	766	0
	<u>1,308</u>	<u>0</u>	<u>1,243</u>	<u>0</u>
<u>Non-current</u>				
Interest rate swaps	4,905	0	3,023	0
Forward foreign exchange contracts	0	0	0	0
	<u>4,905</u>	<u>0</u>	<u>3,023</u>	<u>0</u>
Financial Liabilities at Amortised Cost				
Overdraft	124	0	2,889	0
Trade payables	7,277	998	7,518	437
Borrowings	88,602	1,502	78,300	0
	<u>96,003</u>	<u>2,500</u>	<u>88,707</u>	<u>437</u>
Total Financial Liabilities	<u>102,216</u>	<u>2,500</u>	<u>92,973</u>	<u>437</u>

The fair value of all derivatives are based on indicative market valuations provided by the Group's bankers.

The carrying value of all financial assets and liabilities is equal to the fair value.

Estimation of fair value of financial instruments

The fair value of financial instruments is determined on a hierarchical basis that reflects the significance of the inputs used in making the measurements. The fair value hierarchy is:

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Fair value measurements recognised in the Statement of Financial Position

All financial instruments recognised on the Group's statement of financial position at fair value sit within Level 2.

Capital Management

The Group's policy is to maintain a strong capital base, which is defined as total shareholders equity, so as to maintain shareholder and banker confidence, and to sustain the future business development of the Group. The Group has established policies in capital management, including minimum requirements for interest cover, debt to debt plus equity ratio and total committed funding to maximum debt over the next 12 months.

Napier Port is required to comply with certain financial covenants in respect of external borrowings namely that interest cover is to be maintained at a minimum of three times, shareholders funds as a percentage of total tangible assets must exceed 45% at all times and debt must not exceed 3.5 times Earnings before interest, tax, depreciation and amortisation (EBITDA).

Napier Port has met all the covenants throughout the current reporting period.

Note 22: Effect on Consolidation

The consolidation adjustment arises through the transfer of the Napier Port shares from Hawke's Bay Regional Council, and reflects the elimination of Napier Port dividends paid to HBRIC Ltd noting there is a timing difference associated with the differing year end balance dates for consolidation purposes.

Note 23: Events After Balance Sheet Date (Parent & Group)

On 8 July 2016, Council resolved that all four Conditions Precedent set in its 2014 decision to invest in the RWSS had been met, subject only to final confirmation from investors immediately prior to Financial Close that sufficient funding had been raised, and approved that HBRIC Ltd could proceed to Financial Close subject to that final confirmation regarding funding being received and approved by Council.

On 31 August 2016 the Court of Appeal, in a split decision, granted the appeal by Forest and Bird regarding the revocation step of the land exchange decision by the Director General of the Department of Conservation (DoC). DoC and HBRIC Ltd have until 28 September 2016 to determine whether to seek leave to appeal this judgement to the Supreme Court.

On 7 September 2016 the HBRIC Ltd Board approved the payment of a portion of bid costs totalling \$1,963,844 to the successful Joint Venture contractor which is payable on 15 September 2016.

Note 24: Performance Against Statement of Intent Targets

	Note	Group Actual	Group Target	Parent Actual	Parent Target
Net debt to net debt plus equity		35%	<40%	6%	<10%
Interest cover (EBIT / interest paid)		4x	>3x	n/a	>3x
EBITDA / total assets		9%	8%	3%	3%
Return on shareholders' funds		7%	5%	3%	3%

Parent company dividends

HBRIC Ltd did not achieve its targeted ordinary dividends to the Council of \$7.56 million as set out in the 2015/16 Statement of Intent. Ordinary dividends paid to Council for the financial year totalled \$7.50 million.

Parent company interest ratio

The parent company's interest cover ratio does not apply for the financial year as the company did not pay any interest during the financial year.

HBRIC Ltd's performance against non-financial performance measures set out in its 2015/16 Statement of Intent is described in the following Performance Statement.

Note 25: Legislative compliance

Section 67 of the Local Government Act 2002 requires the Board of Directors to complete the company's annual report within 3 months after the end of each financial year. This requirement has not been met as the scheduled board meeting (which was within the required 3 months), was delayed by one business day.

Performance Statement

Governance

Objective	Performance target	Performance
1. HBRIC Ltd maintains a strategic direction that is consistent with that of 100% shareholder Hawke's Bay Regional Council (Council).	<p>HBRIC Ltd develops and maintains appropriate communication lines with Council to ensure HBRIC Ltd remains aware of Council's strategic priorities.</p> <p>HBRIC Ltd will submit a draft Sol for approval to Council by 1 March 2016.</p>	<p>The HBRIC Ltd Chairman and Chief Executive have presented to Councillors on a number of occasions to ensure the strategic direction of HBRIC Ltd is consistent with that of Council.</p> <p>HBRIC Ltd submitted a draft Sol to Council for approval on 29 February 2016.</p>
2. HBRIC Ltd keeps Council informed of all significant matters relating to HBRIC Ltd and its subsidiaries, within the constraints of commercial sensitivity.	<p>HBRIC Ltd submits regular written reports to Council in the financial year, and presents seminars to Councillors when appropriate.</p> <p>Major matters of urgency are reported to Council at the earliest opportunity.</p>	<p>HBRIC Ltd submitted monthly reports to Council and presented at a number of workshops to Councillors.</p> <p>All major matters of urgency, especially those relating to the Ruataniwha Water Storage Scheme were reported to Council at the earliest opportunity through the regular reporting process and via informal Chair to Chair communication.</p>
3. Corporate governance procedures are appropriate, documented and reflect best practice.	The company's policies will be developed and reviewed in accordance with a schedule approved by the Board, and the company will work with and assist Council to ensure that there is alignment between Council and company policies.	The HBRIC Ltd company policies are currently being developed in conjunction with those adopted by Council. The company is working with Council staff to ensure that there is alignment between its policies and those of the Council.
4. Directors make an effective contribution to the HBRIC Ltd Board, and their conduct is in accordance with generally accepted standards.	<p>The Board will conduct a formal biennial performance evaluation for each HBRIC Ltd director. The next performance evaluation is due for completion by 31 December 2015.</p> <p>The Governance, Appointments & Remuneration Committee will review training needs of individual HBRIC Ltd directors, and ensure training is provided where required.</p>	<p>This evaluation was undertaken in the 2015 calendar year and discussed with Council on 24 February 2016.</p> <p>The HBRIC Ltd Board has approved all training requests from HBRIC Ltd directors.</p>
5. HBRIC Ltd's process for the selection and appointment of directors to the Boards of subsidiary and monitored companies is rigorous and impartial.	The process followed for each appointment to a subsidiary or monitored company Board is transparent, fully documented and in line with Council's approved policies and procedures.	Director appointments made during the year complied with Council/HBRIC Ltd policies.
6. Subsidiary companies complete, on a timely basis, Statements of Intent that meet best practice standards.	<p>HBRIC Ltd will engage with subsidiary and monitored companies prior to the 2016 Sol round regarding the structure and content of the group Sol's.</p> <p>Subsidiary companies submit draft Statements of Intent to HBRIC Ltd by 1 March 2016.</p> <p>HBRIC Ltd will review Statements of Intent and respond to the subsidiaries and make recommendations to Council within six weeks of receipt.</p>	<p>The HBRIC Ltd Chief Executive met with the Napier Port Chief Executive prior to the 2016 Sol round in which the content of the Sol was discussed.</p> <p>The Napier Port draft Statement of Intent was submitted on 9 September 2015.</p> <p>The Napier Port draft Statement of Intent was reviewed by the Board on 21 September 2015 with a response sent from the HBRIC Ltd to Napier Port within six weeks.</p>

Objective	Performance target	Performance
<p>7. Subsidiary companies that are CCTO's comply with the Local Government Act's requirements that their principal objectives be:</p> <ul style="list-style-type: none"> - achieving the objectives of its shareholders as set out in the Sol; - being a good employer; - exhibiting a sense of social and environmental responsibility; and - conducting their affairs in accordance with sound business practice. 	<p>HBRIC Ltd will review the companies' performance in context of these statutorily required objectives.</p>	<p>There are no subsidiary companies that are classified as CCTO's.</p>
<p>8. Investment Policy</p>	<p>The HBRIC Ltd Board will develop an investment policy to achieve the objectives contained in Section 3 of the Sol, subject to the requirement to comply with Council's overarching investment policy as written in the LTP 2015-2025, and the constraints imposed by asset classifications and support for Council's strategic objectives.</p> <p>HBRIC Ltd's investment policy will be subject to Council approval before it is adopted as the policy of the company. This investment policy will be reviewed by HBRIC Ltd from time to time and in any case whenever Council's own investment policy is revised, and in the course of Council's preparation of its future Long Term Plans. All such changes will be subject to Council approval.</p>	<p>This policy will be developed in the 2016/17 financial year.</p>
<p>9. Strategic Planning</p>	<p>HBRIC Ltd will by 30 June 2015 prepare a two year strategic plan for its business, together with annual operating and capital expenditure budgets, for approval by its Board. The detailed two year plan will be accompanied by an overview of the longer term investment environment (5 years) and strategy options for achieving its objectives taking into account the long term nature of many of its assets.</p> <p>The strategic plan will be tabled with Council and must be consistent with Council's Long Term Plan (LTP) taking account of the assets owned and managed by HBRIC Ltd and its discretion to manage its own portfolio.</p>	<p>The HBRIC Ltd draft Strategic Plan was presented to Council on 3 June 2015. Following the incorporation of suggested changes by Council the HBRIC Ltd Board of Directors approved the final Strategic Plan on 12 June 2015</p>

Group strategic, financial and sustainability objectives

Objective	Performance target	Performance
1. Subsidiary companies adopt strategies that are compatible with the strategic direction of HBRIC Ltd and Council.	HBRIC Ltd will engage with subsidiary companies prior to the 2016 Sol round regarding key shareholder strategies and, subsequently, review their Sol's for compatibility with those strategies.	No formal engagement with the Napier Port was entered into regarding key shareholder strategies prior to the 2016 Sol round.
2. Subsidiary companies adopt strategies that contribute to regional growth.	HBRIC Ltd will encourage subsidiary companies to seek opportunities that are both commercially sound and are capable of enhancing regional growth, and actively engage them with regard to specific opportunities that may arise.	HBRIC Ltd has actively encouraged the Napier Port to consider investment opportunities.

Parent company financial objectives

Objective	Performance target	Performance
1. HBRIC Ltd financial and distribution performance meets the shareholder's expectations.	HBRIC Ltd pays a dividend for the 2016 financial year that meets or exceeds budget, and achieves the other budget key performance measures set out in Section 7 of the Sol.	The HBRIC Ltd dividends paid to Council for the 2016 financial year were \$53,500 less than budget set out as part of Council's 2015/16 Annual Plan. All other budgeted key performance measures set out in Section 7 of the Sol were met.
2. HBRIC Ltd's capital structure is appropriate for the nature of its business.	HBRIC Ltd will review the structure of its balance sheet and may request Council to consider (based on specific business case proposals) shareholder advances or equity injections to fund the progress of the Ruataniwha Water Storage Scheme.	HBRIC Ltd has regularly reviewed the structure of its balance sheet and has made requests to Council to provide shareholder advances to fund the progress of the Ruataniwha Water Storage Scheme. A review of HBRIC Ltd's capital structure was undertaken by an external consultant in May 2015 and formed part of the Strategic Plan discussions held at the Council workshop held on 3 June 2015.
3. HBRIC Ltd's investments provide an appropriate return in relation to their business risk, and against external benchmarks.	HBRIC Ltd will periodically review the performance of subsidiary companies and other investments against external benchmarks, and assess the value of the investment in the individual company in relation to its inherent business risk and community benefits.	A review of the performance of the Napier Port will be benchmarked against comparable companies upon receipt of the 2016 annual report.