

## Financial Reporting Benchmarks

The purpose of the statement set out below is to disclose the Council’s financial performance in relation to various benchmarks to enable the assessment of whether the Council is prudently managing its revenues, expenses, assets, liabilities, and general financial dealings.

These new reporting measures are set out in the Local Government (Financial Reporting and Prudence) Regulations 2014. This legislation is prescriptive as to the format and content of the benchmarks to be reported on.

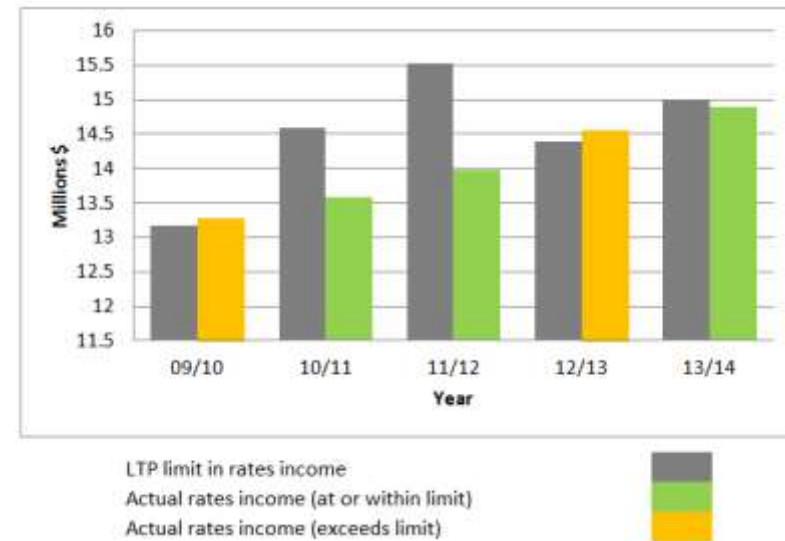
### 1. Rates affordability benchmarks

“The Council meets the rates affordability benchmark if:

- its actual rates income equals or is less than each quantified limit on rates; and
- its actual rates increases equal or are less than each quantified limit on rates increases.”

### (A) Rates Income Affordability Benchmark

The following graph compares the Council’s actual rates income with a quantified limit on rates contained in the financial strategy as included in Council’s long term plans. The quantified limit used in the graph below uses dollars as unit for measurement for budgeted and actual rates.



#### **2009-10 (Exceeds Limit by \$106,000)**

The marginal increase in actual rates over that level planned relates to additional rating units (properties relating to new housing developments etc) being added to the rating database when the Council sends out the rates assessment during October of each year. The rating income as included in the Long Term Plan uses as a basis, the rating units on the database at the time of the development of the Plan which is February/March of each year.

#### **2010-11 (Below Limit by \$1,009,000)**

The reasons for actual rates being below the level set out in the Long Term Plan were due to:

- It was assumed that \$218,000 of the science expenditure would be collected from a targeted rate. The Council actually collected these funds by a section 36 charge on water consent holders.
- It was assumed the Council would collect \$250,000 through a targeted rate for nutrient stripping developments in the Tukituki valley. This targeted rate was not implemented.
- The subsidised passenger transport rate proposed in the 10 Year Plan 2009-2019 was decreased by \$478,000 because the New Zealand Transport Authority was not in a position to support the proposed additional services.

### **2011/12 (Below Limit by \$1,549,000)**

The reasons why actual rates were below the limit set in the Long Term Plan are as below:

- Most of the reasons for the variation actual to budget are provided above under the reasons for 2010/11. Further, the 10 Year Plan 2009-2019 provided in the 2011/12 year for an additional \$231,000 of water science expenditure to be collected as a targeted rate. This further amount was also collected by a section 36 charge on water consent holders.
- There was a decrease in general rates of \$124,000 due to efficiencies made in Council's operations resulting in decreased costs.

### **2012/13 (Exceeds Limit by \$152,000)**

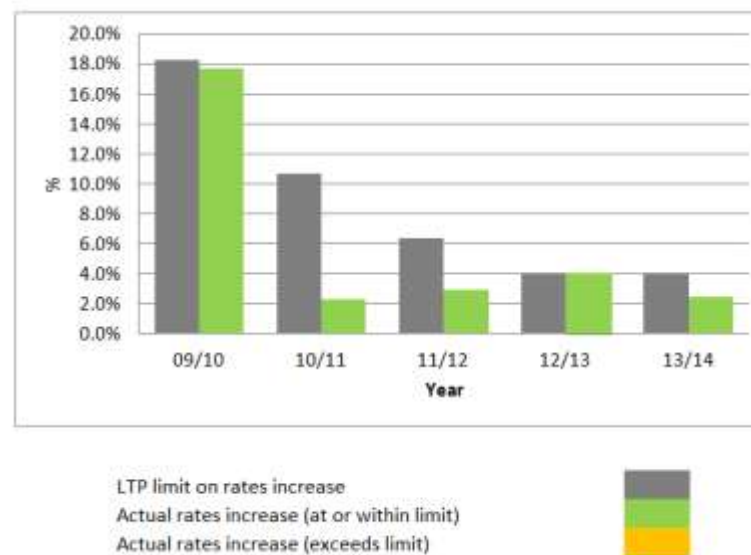
Please refer to the explanation given in 2009/10 above as the same principle applies.

### **2013/14 (Below Limit by \$76,000)**

For this year rates did not exceed the limit - the decrease being due to Council resolving to achieve expenditure reductions and limit the rates increase to the level of increase in inflation.

### (B) Rates Increases Affordability Benchmark

The following graph compares the Council's actual rate increase with the quantified limit on rate increases included in the financial strategies in Council's long terms plans. The quantified limit included in this graph as a unit of measurement is percentage increase in rates from the previous financial year.



The explanations for explaining the variances for each of the years when comparing the budgeted percentage increase in rates as compared to the actual increase in rates are consistent with the explanations as provided in the preceding graphs on Rates Income Affordability.

**2. Debt Affordability Benchmark**

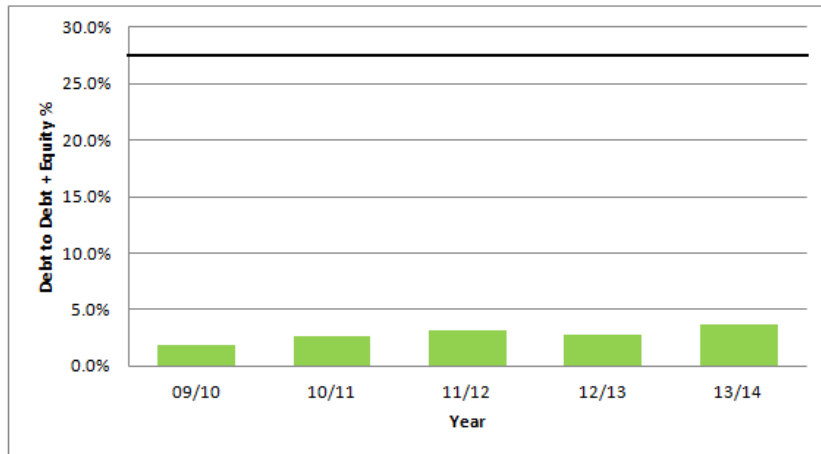
*“The Council meets the debt affordability benchmark if its actual borrowing is within each quantified limit on borrowing.”*

The financial strategy included in Council’s Long Term Plan set out two quantified limits on borrowing as below:

- a) Total interest expense on external public debt (including lease annuity) will not exceed 25% of total annual operating expenditure.
- b) Council loan funding will not exceed a debt to debt equity ratio of 28%.

Graphs are provided below for each of these borrowing limits.

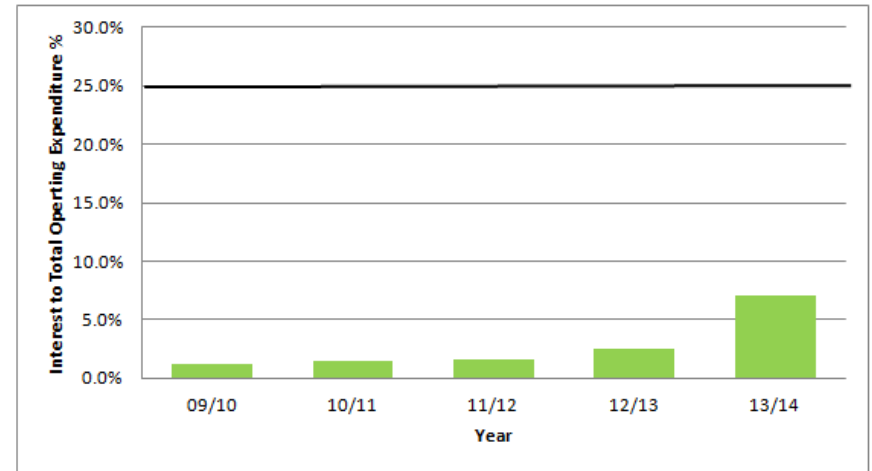
**Borrowing limit debt to debt equity ratio**



Benchmark met  
Benchmark not met



**Borrowing limit interest expense to operating expenditure**



Benchmark met  
Benchmark not met

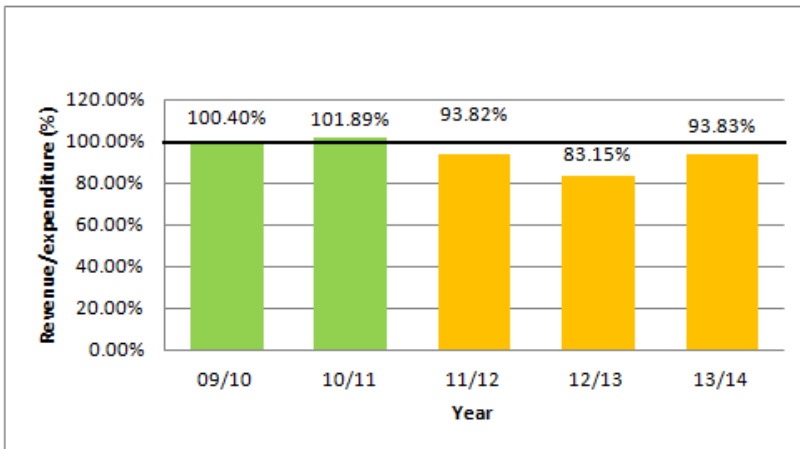


The above graphs establish that each of the five years presented are well within the borrowing limits. The 2013/14 figures include \$1.7million of annuity costs paid to ACC for the sell down of Napier leasehold property cashflows.

### 3. Balanced Budget Benchmark

*“The Council meets this benchmark if its revenue equals or is greater than its operating expenses.”*

The following graph displays the Council’s revenue (excluding development contributions), financial contributions, vested assets, gains on derivative financial instruments, and revaluations of property, plant, or equipment, as a proportion of operating expenses (excluding losses on derivative financial instruments and revaluations of property, plant or equipment).



Benchmark met  
Benchmark not met



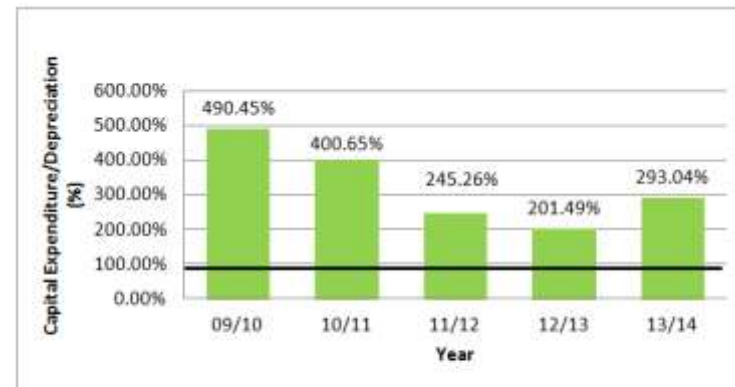
In the three years 2011/12, 2012/13 and 2013/14 where Council has not achieved a balanced budget, this has been due to Council resolving at the time of approving each Annual Plan to use Council reserves (Dividend Equalisation and Operating reserves) to fund a portion of Council’s operating expenses.

It is worth noting that Council established the Dividend Equalisation reserve to provide funding to offset any unfavourable fluctuations in regional income in any one year. This action is important in order to ensure there are minimum fluctuations in rates due to movements in regional income.

### 4. Essential Services Benchmark

*“The Council meets this benchmark if its capital expenditure on network services equals or is greater than depreciation on network services.”*

The following graph displays Council’s capital expenditure on network services as a proportion of depreciation on network services - (NB: Council has only one network service and that covers the flood and drainage schemes):



Benchmark met  
Benchmark not met

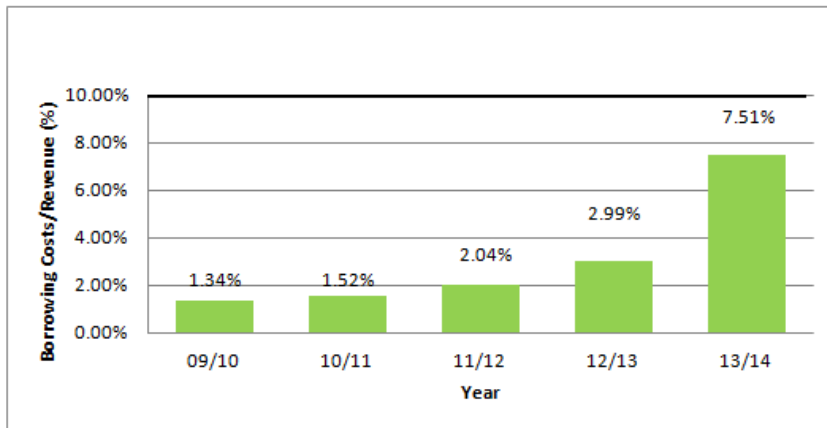


Council has met this benchmark for all the years included in the above graph as its expenditure on flood and drainage schemes has exceeded the depreciation set aside for such schemes. The additional funding in excess of depreciation has been met from scheme reserves and borrowings.

**5. Debt Servicing Benchmark**

*“The Council meets the debt servicing benchmark if its borrowing costs are equal or less than 10% of its revenue.”*

The following graph displays the Council’s borrowing costs as a proportion of revenue (excluding development contributions, financial contributions, vested assets, gains on derivative financial instruments, and revaluations on property, plant and equipment).



Benchmark met  
Benchmark not met



Council has met the benchmark for all years included in the above graph. The 2013/14 figures include \$1.7million of annuity costs paid to ACC for the sell down of Napier leasehold property cashflows.

**6. Debt Control Benchmark**

*“The Council meets the debt control benchmark if its actual net debt equals or is less than its planned net debt.”*

The following graph displays the Council’s actual net debt as a proportion of planned net debt. In this statement, **net** debt means financial liabilities less financial assets (excluding trade and other receivables).



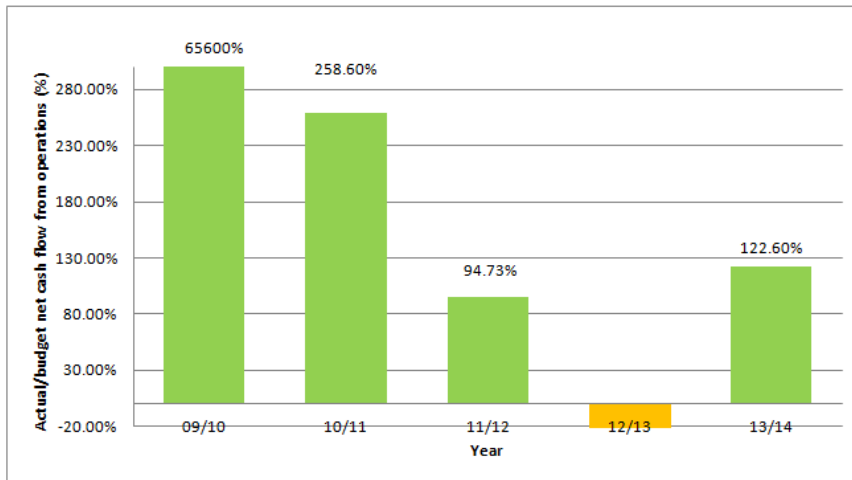
Benchmark met  
Benchmark not met



Council has met the benchmark in all of the years except 2012/13 when the percentage is shown as 0.8% over the benchmark.

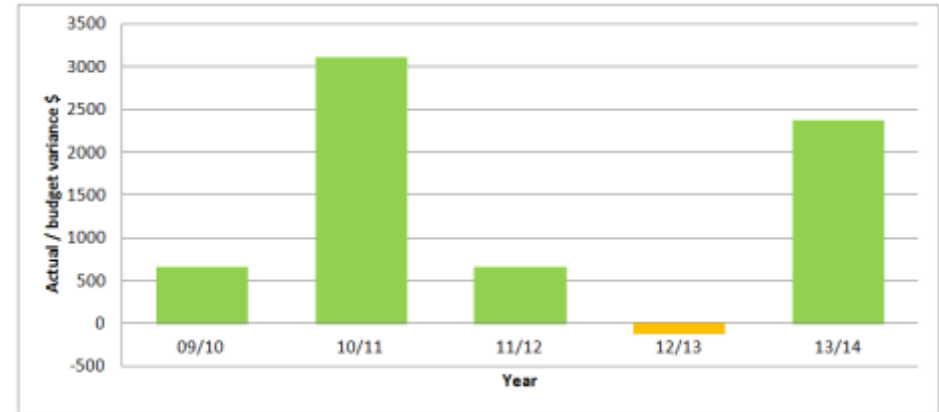
**7. Operations Control Benchmark**

*“The Council meets the operations control benchmark if its actual net cash flow from operations equals or is greater than its planned net cash flow from operations.”*



Benchmark met  
Benchmark not met

The following graph displays the Council’s variance between actual and budgeted net cash flow from operations.



Benchmark met  
Benchmark not met

Council has met this benchmark (i.e. actual net cash flow from operations has exceeded planned levels) for all the years (other than 2012-13). These variations in operating cash balances use Annual Plan budgets as compared with actual cash balances.